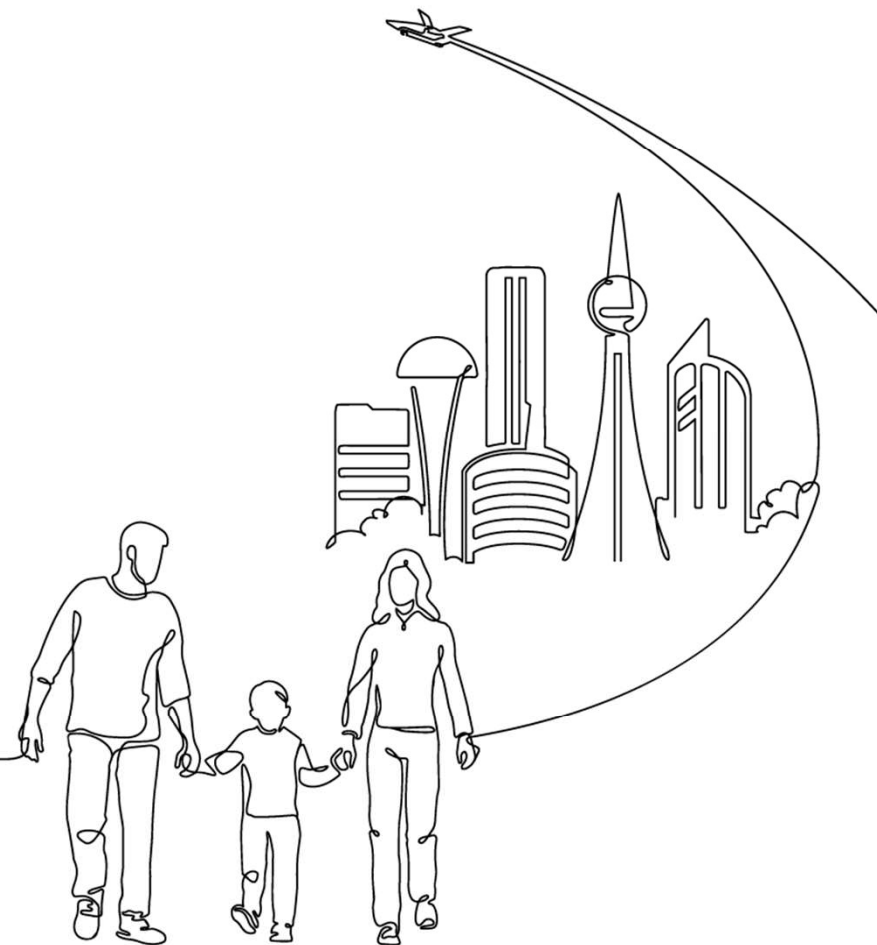




Business Summary



Corporate Profile

Establishment : April 2, 1943

Paid-in Capital : 11.016 billion yen

Number of Employees : 4,826 (As of March 31, 2026)

Securities code : 6407

Industry : Machinery

Annual Sales : 157.9 billion yen (FY2026/3)

**Stock : Tokyo Stock Exchange Prime Market
Nagoya Stock Exchange Premier Market**

Head Office : Komaki, Aichi, Japan

**Line of Business : Development, manufacturing, sales, and
export of functional equipment such as automatic machinery,
and components such as drive units, pneumatic control,
pneumatic related and fluid control**

Head Office (Komaki, Aichi, Japan)



**Automatic
Machinery**



**Component
Products**

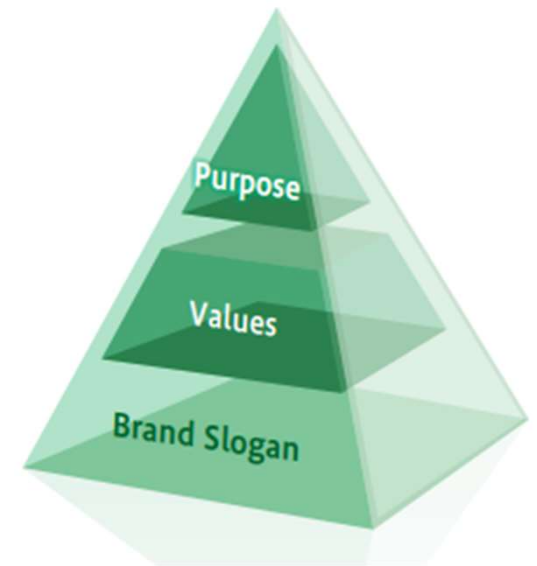
CKD

CKD's Principles

Purpose

We will continue to explore and co-create automation technologies to cultivate a healthy global environment and a prosperous future.

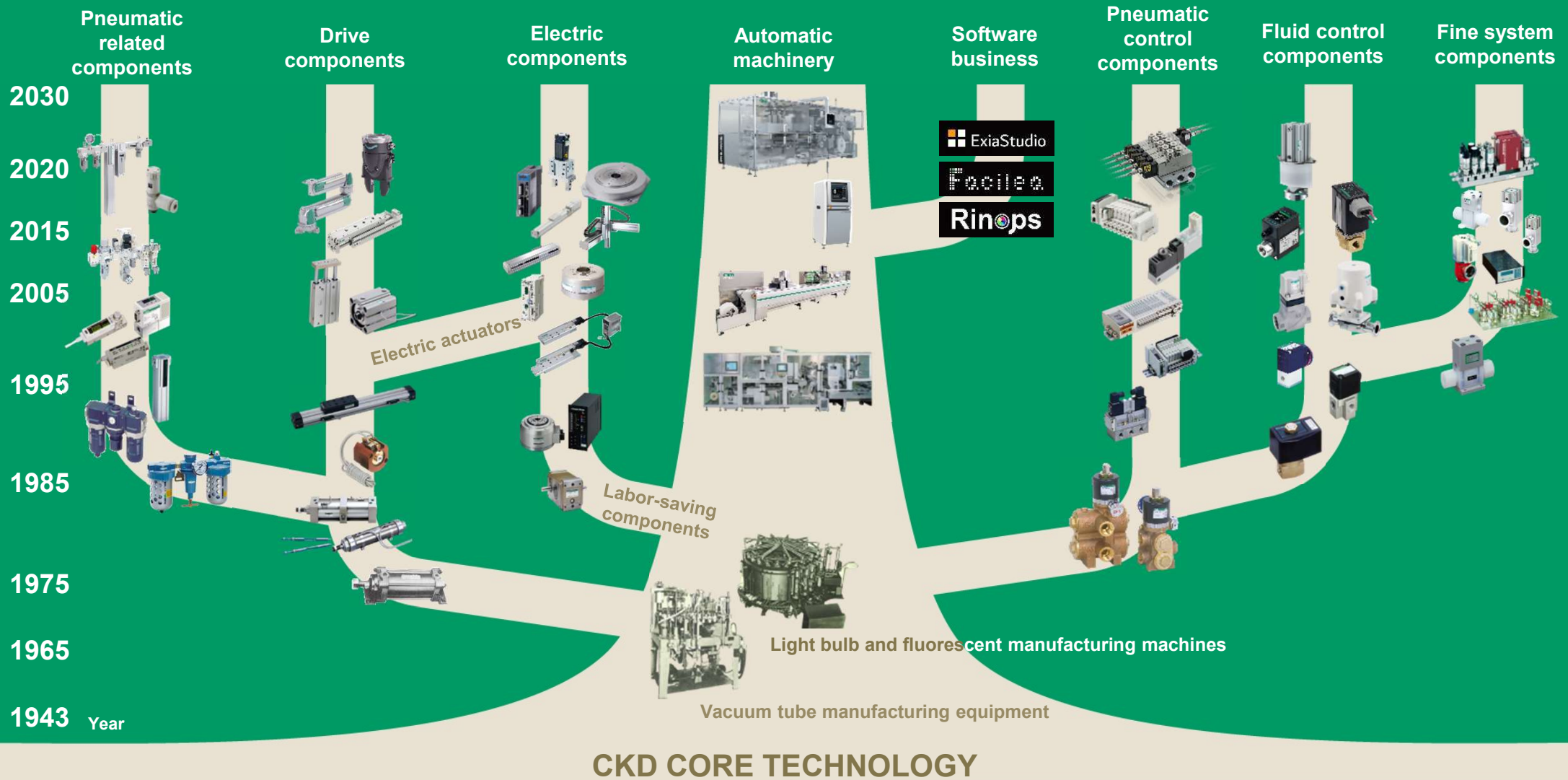
Values



Brand Slogan

Creating Solutions Together

CKD's Growth Tree



Business Summary

Automatic Machinery

Packaging

Pharmaceutical Packaging



Industrial Machines

Lithium-ion Battery Manufacturing Machines



Food Packaging



3D Solder Paste Inspection Machines



Component Products

Fluid Control

Fine System Components (for semiconductor)



Fluid Control Components (for general industry)



Pneumatic and Electric Motion Components

Pneumatics



Pneumatic Actuators



Electric Actuators



CKD's strength

Leverage our strengths based on our Purpose to enhance corporate value

Purpose

We will continue to explore and co-create automation technologies to cultivate a healthy global environment and a prosperous future.

Smart Automation Technology

Diverse technological capabilities tied to automation

Innovative Fusion

The power to innovate by integrating technologies and creating proposals

Co-Creation

Co-creation capabilities that are close to customer needs

Diverse Technological Capabilities for Automation

-Key Automation Technologies-

Ultra-Clean Technology



Fluid Control components

Maintaining ultra-clean environments in front-end semiconductor processes

High-Durability Technology



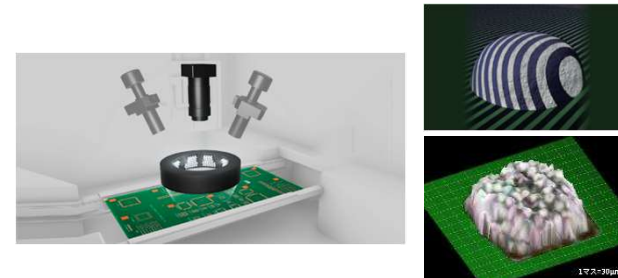
Long-Life Cylinders

High-Precision Actuators

Assistance Devices

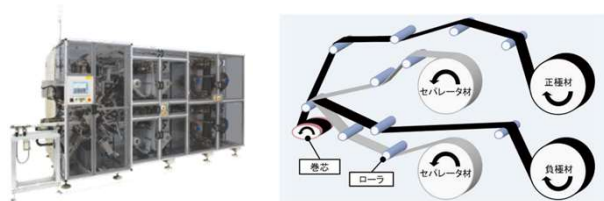
Supporting long-life equipment performance and labor-saving processes

Optical Inspection Technology



Non-contact detection of microscopic defects

Tension Control Technology



Lithium-ion battery winding machines

Precise tension control of multiple films to ensure stable winding quality

Motion Control Technology



Servo Drive

Enabling high-precision motion and positioning control for semiconductor and electronic component manufacturing equipment

Sensing Technology for Fluid Processes

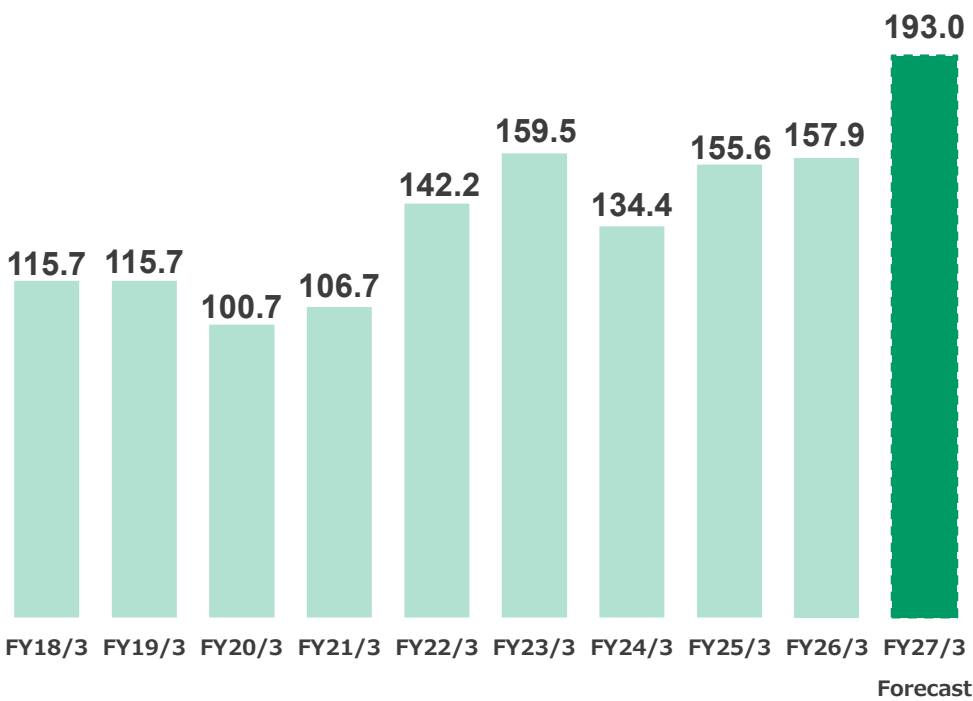


Real-time detection of flow rate and pressure anomalies in production environments

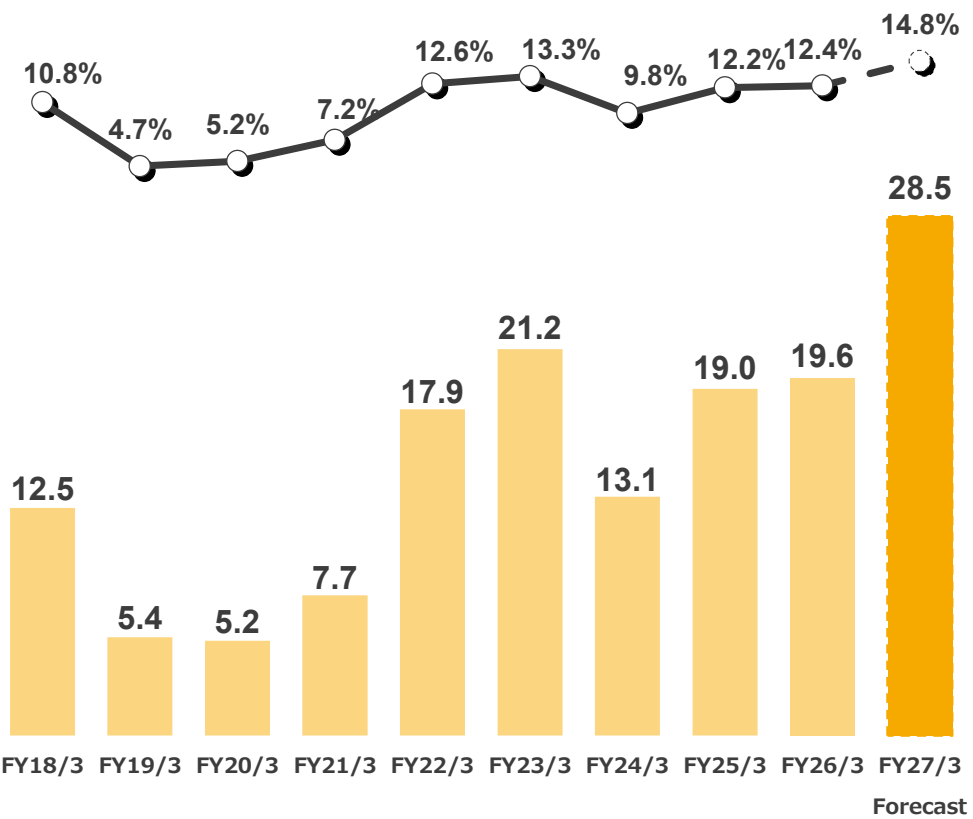
Consolidated Performance Trends

(bn JPY)

Net Sales

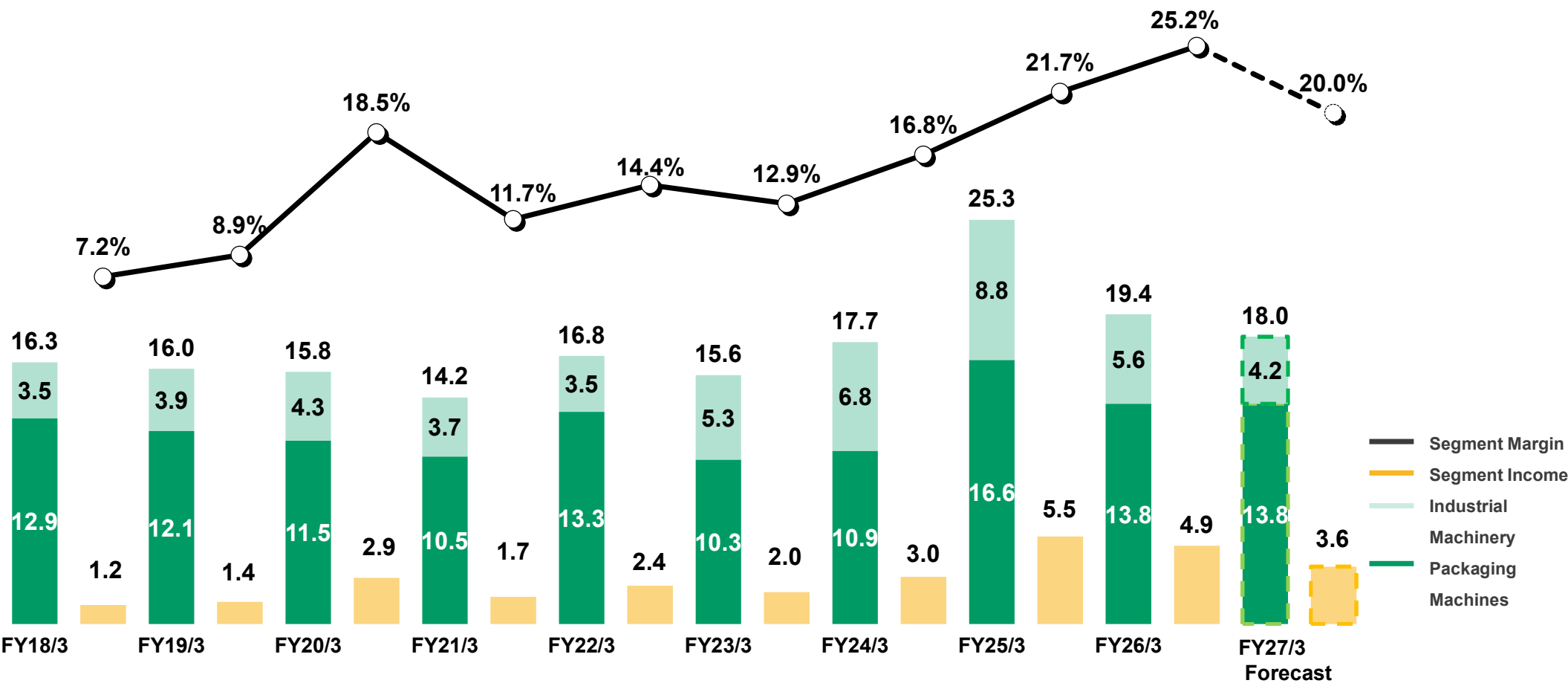


Operating Income and Operating Margin



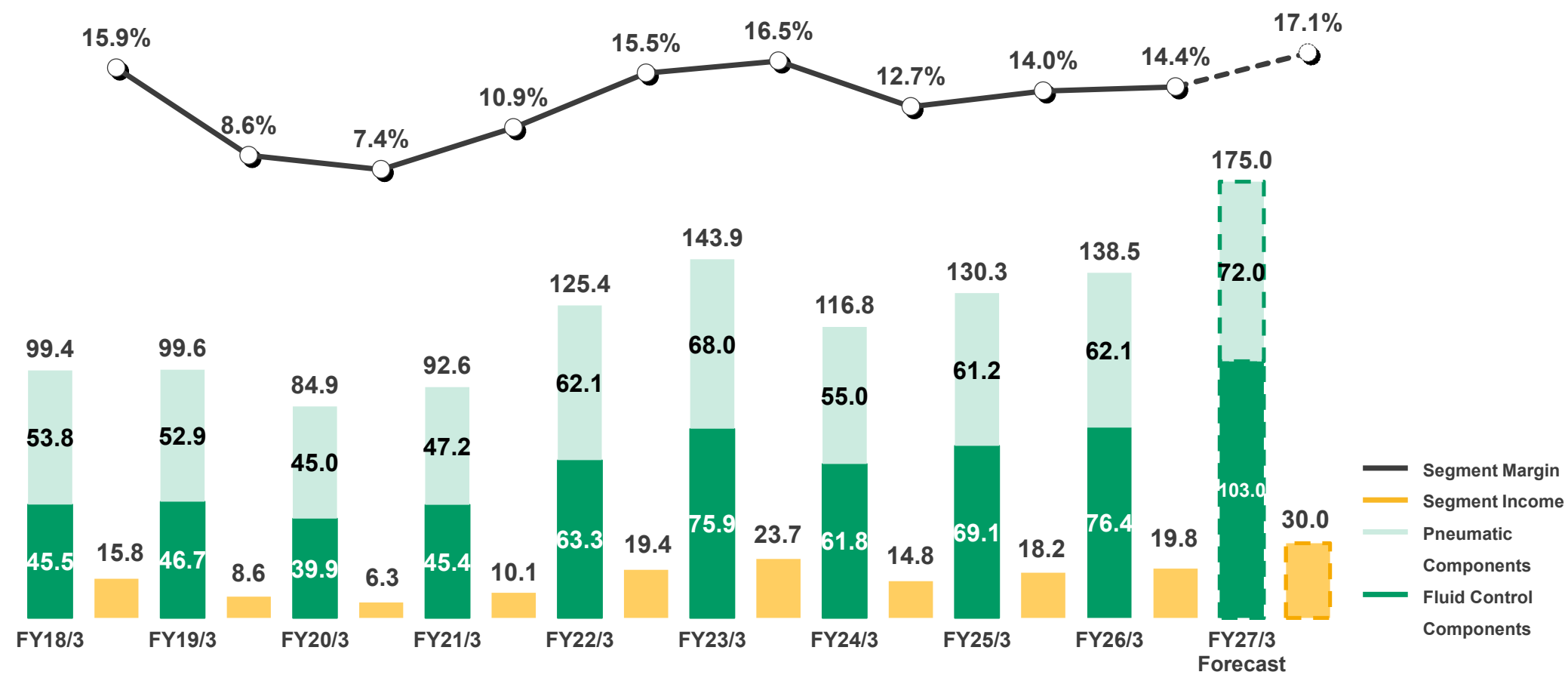
Automatic Machinery Segment Performance Trends

(bn JPY)



Components Segment Performance Trends

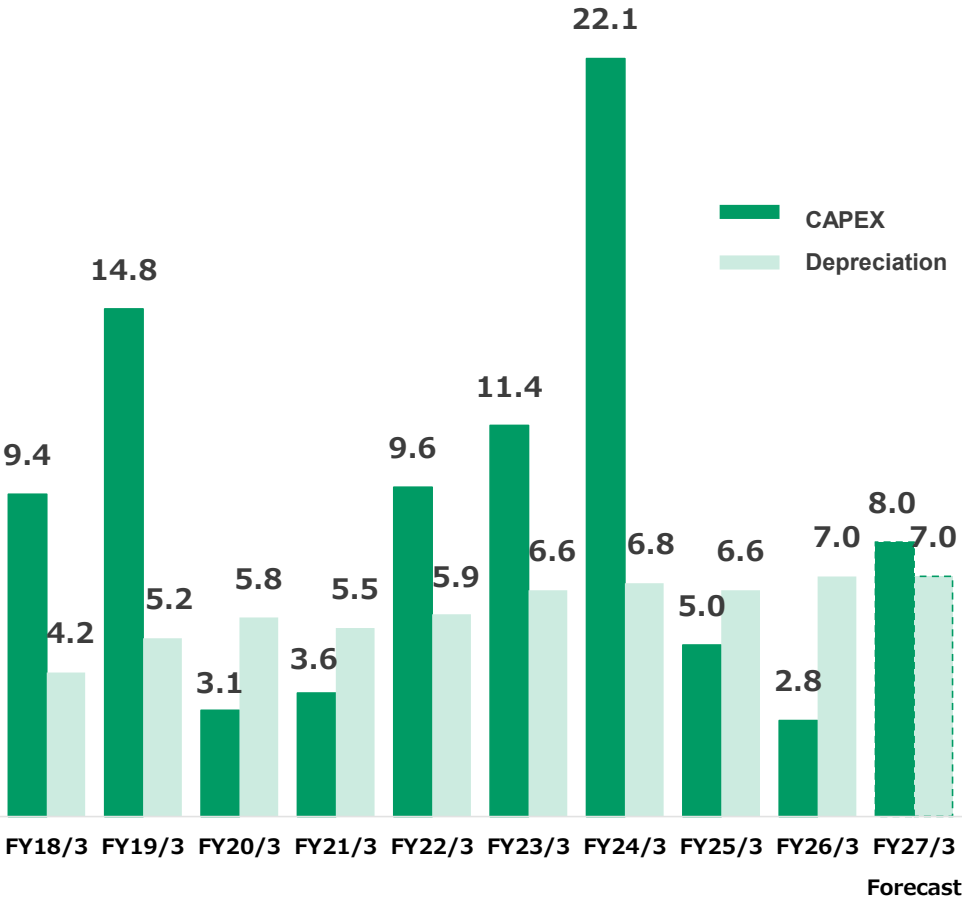
(bn JPY)



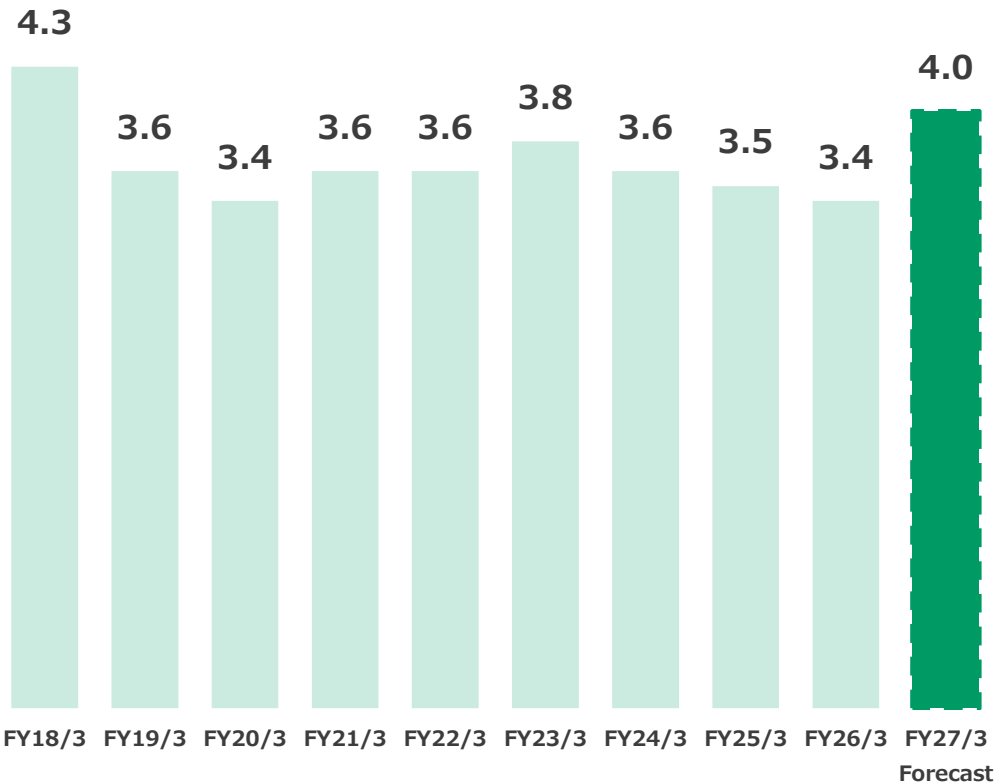
Investment Overview

(bn JPY)

Capital Expenditures and Depreciation



R&D Investment



Closing

Creating Solutions Together



**Tell us your challenges.
We solve them with our three
strengths**

**Diverse Technological
Capabilities for
Automation**

**The power to innovate by
integrating technologies and
creating proposals**

**Co-creation capabilities
that are
close to customer needs**



[Precautions for handling materials]

Precautions Concerning Forward-Looking Statements

The earnings forecasts and forward-looking statements described in this document are forecasts judged by CKD based on information currently available, and include potential risks and uncertainties. Therefore, please be aware that due to changes in various factors, actual business performance may differ significantly from the stated forward-looking statements.

Handling of numbers

The amount listed is rounded to the nearest unit, and percentages are rounded to the nearest yen, so the total of the breakdown may not equal the total.